12th Regiment

www.12regiment.com

Michael Palmore

Email: michael@12regiment.com

Phone: (915) 820-6194

Investment Memo

Overview

A privately funded searcher focused on a niche small business acquisition looking to raise debt/equity investment.

Objective

 Privately funded search underway for either an internet based (SAAS or service), industrial services or a government contracted company with sustainable, eternally profitable business models generating between \$750,000 and \$1,250,000 cash flow.

Target Acquisition

- 2+ years in operation; consistent profitability; minimum SDE for 18+ months.
 - Strong B2B preference
 - Favor asset sale vs stock sale
 - Industry agnostic
 - Niche industry with few competitors preferable
 - Low customer concentration & churn rate, slow consistent growth
- VOSB and SDVOSB eligible

 Strong emphasis is placed on sustained, pro-longed business models with solid growth potential. 12th Regiment prioritizes ventures in niche markets, integrated within their customers' workflows with positive reputations.

Leadership Profile

- Young, experienced, combat veteran, recently engaged residing in Houston
- MBA, B.S. in Supply Chain Management from Arizona State University
- 5 years military officer experience (US Air Force)
 - Cyber Operations Officer
 - Leadership, people, project & technology management and strategy development
- 8 years corporate experience (Shell Oil Company + Motiva Enterprises)
 - Category management, M&A, business development, operations, manufacturing, supply chain management, business process outsourcing
- 2 years start-up experience (Element Innovations)
 - Product development, financial management, capital raise, marketing, business planning, investor relations, operations

Industry Overview

<u>Internet Based (SAAS or service)</u>

Projected yearly market size growth of 6.99% and average profit margin of 34.1% (IBISWorld). Ripe opportunity for high margin operation in industry with strong
 5-year demand. Low asset & operating margin, albeit low barrier to entry.

Industrial Services

 Strong average profit margin of 14.2% (IBISWorld). Plethora of profitable service businesses looking to turnover (\$10 trillion in worth) the next decade. Low asset costs and high barrier to entry.

Government Contract

• Strong and secure long-term business contracts with federal, state and local governments. Safe long-term contracts with a high barrier to entry.

Growth Strategy

Internet Based (SAAS)

• Focus on customer retention, low churn and sustainable operations. Invest in sales & marketing, updated tech stack and divest high employee cost.

Industrial Services

Immediate focus on customer relations and operational efficiency. Opportunities
exist in B2B as well as B2C sales and marketing, geographic expansion and possible
service line expansion.

Government Contract

 Become certified and/or leverage SDVOSB status in the government contracting acquisition arena. Focus on business development and operational efficiencies.

Proposed Raise

- SBA preferred
- Private Placement Memorandum (PPM) raise of up to 50%
- Minimum Investment: \$50,000
- Exit target: roll-up or sell
 - o Timeframe: within 5-10 years